

### The Ultimate Playbook for Scaling High-Performance Remote Engineering Teams

A step-by-step guide to help your remote team cut noise, share knowledge and deliver consistently.

### Remote engineering teams look busy — but struggle to deliver

Your team looks busy. Slack is buzzing, meetings stack up, and tools are full of activity.

But delivery tells a different story – features slip, onboarding drags, and momentum stalls.

### Why this matters:

- Slower delivery → customers wait, competitors move faster
- Frustrated engineers → morale drops, turnover risk increases
- Scaling risk → adding more people only multiplies the chaos

### Our perspective:

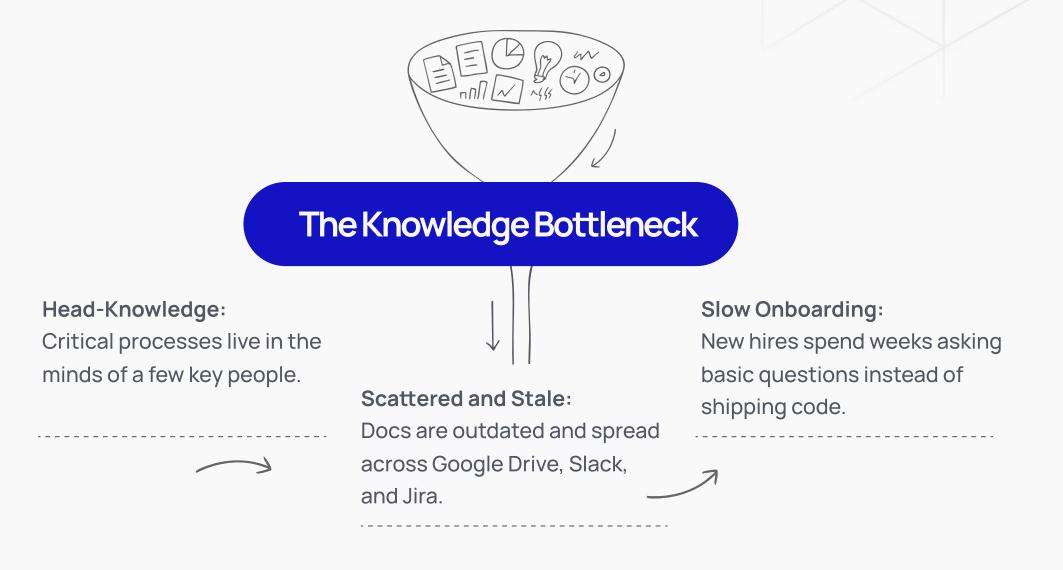
At kommit, we've spent 16 years running fully remote engineering teams. Along the way, we've tested systems, tools, and rituals that turned scattered effort into consistent output.

In fact, with these practices, we've cut onboarding for new engineers from weeks to just **2 days**.

This playbook distills those lessons into practical frameworks you can apply today:

- 1. Knowledge sharing that sticks → stop relying on "head-knowledge" and make docs visible
- 2. Asynchronous work that actually works → keep work flowing without endless syncs
- **3. Building trust without micromanaging** → give clarity, not control
- **4. Security that doesn't kill speed** → protect your systems without slowing delivery
- 5. Mini Audit: Are you remote-ready? → benchmark your team in 10 quick questions

## O1. Knowledge sharing that sticks



The goal isn't to write more. It's to make critical knowledge accessible, consistent, and visible to everyone.



### Knowledge



Appoint a "Garden Keeper"

Public Q&A > Private DMs

## O1. Knowledge sharing that sticks

### Your 15-Minute Challenge: The "Quick Win" Doc

- 1. Choose one repetitive task: Pick a simple, recurring process everyone asks about. (e.g., "How to connect to the VPN" or "How to set up the local environment").
- 2. Record, don't write: Open Loom or a screen recorder. Record yourself doing the task, explaining the steps as you go. Keep it under 5 minutes.
- **3. Post and title it clearly:** Upload the video to your new "Engineering Hub" with a clear, searchable title.
- **4. Announce it:** Post the link in your main developer channel and say, "The official guide for [Task Name] is now here. Please use this as the single source of truth moving forward."

### The Result:

You've just saved your team hours of repeated questions — and freed up your senior devs to ship.

# O2. Asynchronous work that actually works

### Async ≠ Absent

- Slow responses: Messages pile up with no clear expectation of when to answer.
- Context lost: Key decisions happen in chats and vanish in the noise.
- Meeting creep: Without structure, async turns back into endless syncs.



# O2. Asynchronous work that actually works



### Rule #1:

Define Response Windows (e.g., within 24h on working days)

### Rule #2:

Default to Writing (tasks, PRs, RFCs, docs before meetings)

### Rule #3:

Use Loom for Speed (Two minutes beats a 30-minute call)

### Rule #4:

Async Daily Check-Ins (2–3 bullets: Done, Next, Blocked)





# O2. Asynchronous work that actually works

### Your 15-Minute Challenge: The Weekly Scope Ritual

Try this simple async planning flow — the same one we use at kommit every week:

- a. Set the scope: Write down the deliverables for the current week.
- **b.** Preview next week: Add what's coming next so the team sees the roadmap (add tasks that truly move the needle).
- c. Share publicly: Post the scope in your main dev channel or task board.
- d. Review together: End the week by checking progress against the scope and adjusting.

### The Result:

Your team gets a clear push each week, knows exactly what matters, and avoids wasting hours aligning in endless meetings.

# O3. Building trust without micromanaging



- Micromanagement: Leaders hover over every task, slowing developers down.
- Blind trust: On the other hand, devs are left guessing.
- Unclear ownership: Work stalls because no one knows who's responsible.

Trust isn't about total freedom or constant oversight — it's about clarity.

When expectations and visibility are clear, leaders step back and teams step up.

# O3. Building trust without micromanaging

### **4 Rules for Trust That Scales**

### Rule #1:

Define "What Good Looks Like" (clarify deliverables and quality upfront)

### Rule #3:

Redesign Daily Standups (short, focused on blockers, not micromanaging tasks)

### Rule #2:

Visibility Over Reporting (keep work visible in task boards, not in private check-ins)

### Rule #4:

Give Feedback Early (small, frequent corrections build more trust than late surprises)

# O3. Building trust without micromanaging

### Your 15-Minute Challenge: The Ownership Map

- 1. Pick one active project.
- 2. List 3-5 deliverables for this week.
- 3. Assign a single owner for each deliverable.
- 4. Share it publicly in your dev channel or tracker.

### The Result:

Your team knows who owns what, blockers surface quickly, and leaders do not need to hover. Trust is built through clarity, not control.

# O4. Security that doesn't kill speed



- Lingering access: Former devs still have repo or server permissions.
- Password chaos: Credentials live in random chats or spreadsheets.
- 2FA blindspots: Some tools are protected, others wide open.

Security shouldn't slow your team down. With lightweight guardrails, you can keep systems safe while engineers stay productive.

# O4. Security that doesn't kill speed

### 4 Rules for Secure Access Management

### Rule #1:

Enforce a Password Manager (1Password, Bitwarden – no more shared spreadsheets)

### Rule #2:

Role-Based Access (grant only what's needed, review monthly)

### Rule #3:

Mandatory 2FA (all repos, all tools, no exceptions)

### Rule #4:

Fast Offboarding (one checklist to revoke access in under 10 minutes)

# O4. Security that doesn't kill speed

### Your 15-Minute Challenge: The Access Audit

- 1. Open one dev platform or knowledge hub (Drive, Notion, Asana).
- 2. List all current users with access.
- 3. Check: Does everyone still work here?
- 4. Revoke at least one outdated access right today.

### The Result:

You've closed a real security gap in minutes — and built a habit of protecting your team without slowing delivery.

# O5. Mini Audit - Are you remote-ready?

### 1. Knowledge and Onboarding

- Can a new dev ship code within their first 5 days?
- Does all critical knowledge live in one central hub (not scattered in Slack or Google Drive)?

### 2. Async and Flow

- Do you have a clear rule for response times on async messages?
- Does your team share weekly scopes without endless meetings?

### 3. Trust and Ownership

- Is every deliverable assigned to one clear owner?
- Do daily stand-ups stay under 10 minutes and focus on blockers?

### 4. Security and Access

- Are all your critical platforms protected by 2FA?
- Can you revoke a departing dev's access in under 10 minutes?

### 5. Alignment and Planning

- Does your team start each week with a clear scope of deliverables?
- Does everyone know what the next priority is without asking the leader?

### • Scoring yourself:

- 8-10 "yes" answers: Your team is remote-ready refine, don't rebuild.
- 5-7 "yes" answers: You're functioning, but friction is slowing you down.
- Fewer than 5 "yes" answers: Your team feels busy but struggles to stay productive where it matters.

### Ready to fix remote friction?

We've been fully remote for 16 years — not just experimenting, but delivering. Our teams already know how to ship in distributed environments.

This playbook captures several rules we follow every day — and if you're ready, you can tap into that expertise directly with kommit.

If your audit showed more 'no' than 'yes,' don't try to fix it alone. kommit gives you instant access to engineering teams that already know how to deliver in fully remote environments.

Contact us!

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